## Soviet PM announces government reform plan Nikolal Ryzhkor, Sorlet prime minoistr, annowancod sweeping changes in the Soviet govern-   

US sanctions bld James Baker, US Secretary
of State , , has begun discusions
with Congess on a compro-


Urabokistan umpeat
Onrest rin the Soriet Central
Asian repubilio of TVphetistan
has been brought under con-
 have died dr clashes between
OZapekes and Meskhetians.
Pat

Iran mourners die Two Hranians died and thou-
sands faintor during motional scenes among more than a milAyatoluan krbonemin grave ree-
ran a week sfter his deathi

Arabs released Arabs resele mose than hair
I million Arabs from a weekt


Saharan peace move Guerrilas ilghting Moroceco
for the independence of West.


Vietnamese in HK
 nene e ethant groury, replacing
nilipinos. Page 4,
mic blrd strike


Chinese defections



Buses in death race
 rroced each other on an ahigyway
the Anatolia news afency said


Turkish tent city Turkev, striving to cope with expelled from Bulyaria, has
set cup tent City to house
10,000 deportes.

Jaruzelsklill UK Polish leader General Wrofriech
Jaruzezlski sald taiks with UK Prime Minister Maryaret


Contra attack Nicaragua's mam nydrolectric
power station in $\sin$ Integag arov-
ince, was attacked by US. ince, , was attracked by US
backed contras. Page 3

Stage and screen stars Dame

 of fshakespeara's Rose theatre
in south London Page 10
Irish poll apathy



## US modical aid

 A squad of DS brin speriaitistsfrew into the vrave to treat vicums of the gas explosion that
engulfed two soviet passenger
trains
neonle week afo, kiling fol

Chang beats Edbers Michael Chang, 17, of the US, open temnis champion after

## France signs $\$ 2.7 \mathrm{hn}$ arms deal with Saudi Arahia Rance has gigea nemp Sond fin firitian fir aid mine mainictued.  






 She dior shaus st in wo amn Sill


 of Rurroppean currencies DRENCO, Aingio Germanconsortium is is providing
paivanced nuclear techmology
for a Trom enichment factory
 guropgan Community has
agreed to bring Spanish pese-
 mito the European Currency
Onit (IECu). Page
STORT Brothers, Belifast aero SHORT Brothers, Belfast aero-
space ocmpant andeme
it had won an order worth
 HESTART, UK personnel ser-
 ${ }^{\text {PappLi }}$ US APPLE, US computer comSications proudch new comminin per-
sonil computers to mainframe songl computars to
networks. Page 25 MAGNST, OK Litchen furmi-
ture company, looks set to be
 HONG KONG recorded a trade
dieficit of 8302 m in April
Rase

 Amsterian. Page 25


 land to reassure international markets after a disas COATS Vivella OK textile groupiring option West German Pape 22 22
 issuing gm shar
ROHLSERG Kravis Roberts,
 as ing a bid for Gat IsDUSTRYAL Bank of Japan is moving its Londo on ofice TT headquarters sold for z2233. Page 7
US corporate raider Pral Bin-
zerian was found guilty of nina
 tions, the first case prosecutors
have won in athreepyar Inves
texation of Wall Street rimpe.

## By R


 를 $\left\lvert\, \begin{aligned} & \text { crime } \\ & \text { crim pre } \\ & \text { ary } \\ & \text { tion } \\ & \text { studin } \\ & \text { demot } \\ & \text { demor }\end{aligned}\right.$ mer
trind
fied
cia
cia

| $t$ |
| :--- |
| the |
| Tho |
| who | | The |
| :--- |
| $\begin{array}{l}\text { Hha } \\ \text { Intian } \\ \text { master } \\ \text { wht } \\ \text { whd } \\ \text { indus }\end{array}$ |

## wno ind com tion Th

##  <br> 

 Min
## China's polished campaign of distortion

 Pesking at the top end of


 That frootage has been
among the man hours of
often repeated film on Clituese


## Peking steps up crackdown on protesters

By Robert Thomson in Peking, S
and Pater Riddell in Washington












## Top Mediobanca figure to be tried on alleged falsification

## by Alan Friedman in Milan





## 



## 



Bush to issue cal for cuts in toxic emissions ey peer fidadil us




















## Tiptoeing around the division of Germany

 Gorbachev and Kohl will tread carefully during the former's visit, writes David Marsh

## Conerimion

 RESIDENT Mikbal




䢒





 sumace the Federal Reproblic
old anbivalence about tis piac
at the centre of Europe. The Nata shor range mis











## Jaruzelski says UK talks boost

 Poland's ties with WestBy James Bitz

| POLANDS LEADER, General | 18-natlon Paris Club of creditor |  |
| :---: | :---: | :---: |
| jciech Jaruzelski, said yes- | nations over rescheduling of | friendly. The general's visit to |
|  | trom the Paris Club creditor | leader since the Second worta |
| the UK Prime Malister, had | countries, including Britain, | War, is part of a stracegy |
| marked an mpoortant step | account for some | financial suppoort for Poland's |
| his country's eitorts | P A Britlsh government | reform programme. fin the next |
| strengia | spokesman said Buttain would |  |
| Iour | be giving fz5m to |  |
| two leaders at the weeke | ${ }_{\text {atio }}$ | Hrancois mifterrand. |
| ed five aid |  | Thatcher made clear |
| Pland mich ste des |  |  |
| ponse | Brid Gen uaruzeesk that | Poland on the path of demoe |
| stat notably, Br | In the European | racy and reform. Britsh om. |
| measures | opposing some import Testric- | ciats said that she welcomed |
|  | Polatad's trade. | mation that the authoritios |
| Monetary Fund, and with the | ee government spokesman | te results. |
|  |  | D2ry |



There is a reason for that unique feeling of space, comfort and calm inside a Falcon 900 : balance.


Businessmen need space to work and rest and pre pare for important meetings to come. The Falcon 900 sets new standards for aircraft comfort with an emptasis on usable cabin space for passengers ample floor area, standup headroom, exceptiona width at cabin centerline and an intelligent interio design enabling easy division into three sections fo greater privacy
They need light: the Falcon is bright with abundant cabin windows and a scientifically designed artificial ightning system.
Silence: no other business jet offers such peaceful comfort thanks to the very latest acoustic and soundproofing technologies. In addition, the noise source is located further aft with the three engine design. Practical features: the full standup, widebody inte fior of the Falcon 900 was painstakingly designed by ergonomic experts.
Its optimurn space, utmost efficiency and ultimate elegance deanitely put Falcon owners in a class apart

FALCON 3-ENGINE EXECUTIVE JETS
A class apart


OVERSEAS NEWS
Uzbekistan violence 'under control' UMRBT in ibe sorie Cantral






##  <br> 

## Israel lifts Gaza curfew

## 


Bulgaria expels
ethnic Turks





$\qquad$
$\qquad$


Security tight for Residents of the Prench South Residents of the Prench South
Pacifict teritory of New Cale
donia voted peacefolut


S Korea planning to shut Daewoo shipbuilding arm


 Kanak Melanesians and white
setiters elections are the corner-
Ttone of a tracile peace accord hammered out last year
between paris and tival New
Caleonoian leaders. The deal wass jeoparaised by the murde
tast month of two separatict

Sri Lanka former minister charged Former Sri Lankan Finance
Mininser, Mr Ronnie de Mel
has been charged
 (E42,500) writes Mervyn de
Silvi from Colombo
Mr de Melis aciuse of hav
 ${ }^{\text {Her }}$





Baker seeks accord with Congress on South Africa policy


OUR beauty is more than skin deer.

| While our rich, solid woods, deep, lustrous marble and spectacularly uncluttered design create a striking impression, what will impress you most is our people. <br> A singular, joyful, unabashed devotion to your well-being is what makes us who we are: The Regent Hong Kong. |
| :---: |

[^0]
## Kansallis Banking Group:

New business for the honest broker in East-West trade
FINLAND ON THE WORLD STAGE
Advertisement


## CRACKDOWN IN CHINA

## Old revolutionary comes to the fore

Robert Thomsom in Peking on the conservative thoughts of Vice-President Wang


|  |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

## toughen relations with Peking



## Chinese diplomats seek asylum in US

## 



## NOTICE OF REDEMPTION <br> MORTGAGE FUNDING CORPORATION NO. 1 PLC Class A. Mortyaze Backed Floating Rate Notes











MORTGAGE FUNDING CORPORATION NO. 1 PLC
Dated: 18th June, 1989
notice





## Hong Kong returns reflectively to work




## Thriving Shanghai has its confidence shaken

|  |  |
| :---: | :---: |
| truckloads of men in white caps who seemed |  |
|  |  |
| so d |  |
|  |  |
|  |  |
| venture of Mr John portman tho US | itile |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
| that poilices may change or that China may ment of the workers' squads to restore transpor- |  |
|  |  |
|  |  |
| quarters of the foreign commumity and a con |  |
| anghai's pocolation democratic party were arrested for alleged |  |
| cown tins Bond, where several cceen loetans ere selling medicines made from animal skulls. <br> the People's Square in smail groups, discussing politics and quickly congregating aroumd any |  |
|  |  |
|  |  |
|  |  |
| tue of a Chinese soldier, ritie on back and hoe |  |
| ${ }^{\text {-Serve the people }}$. |  |
| have bean toppled and others civen up yet and hope to take to the streets |  |
| block intersections. |  |
| k, bringing the economy to a halt, as netther |  |
|  |  |
| suppies could find a way to tacto- minlux of curious foredgn journalists, all of |  |
|  |  |

## Keeping a foot in Guangdong's open door

## To say that Alcatel offers the most advanced technology on earth is not strittly true.



To get the full picture of Alcatel's technological expertise, you have to look that little bit further than the earth beneath your feet.

Because, right now, Alcatel is continuing to conceive, design, build and service the most advanced systems in every area of communications. From satellite systems, including the prestigious, multi-national Intelsat VII project, to undersea cables, such as the 2;500 kilometre link constituting Tasman 2.

Yet, retaining a position of the very forefront of communications systems technology takes more than just expertise and
inventive inspiration. It also takes money. And a good deal of it. To date, Alcatel invests 'some $\$ 1$ billion every year in Research and Development.

In doing so, Alcatel is perfectly positioned to design and manufacture across the full, yet ever-growing range of communications systems. These indude Public Network Systems, Transmission, Business Systems, Cables, Network Engineering and Installation.

It's a commitment that is destined to take Alcatel well into the future. No matter where the future lies.

## ALCATEL

## OVERSEAS NEWS

## Irish general election campaign fails to set political embers alight

Even opposition politicians have described the poll as a mistake but Premier Charles Haughey is undaunted, Kieran Cooke reports
 $\qquad$






Charles Haughey: from bankruptcy.".

## Brussels aware that course to single market will become rougher

The initial impetus is still there although a new caution is beginning to overshadow the euphoria, William Dawkins writes











 chilinenge not tom tuderstate the

 Masemented bid dustr, and
 arne their national counter-
partinancial services are
nither ara
mhere member



 Himbed thastion Buisficials hare







The smart money weighs up the pros and cons of any situation.
strikes while the inn's hot.
And maximises the opportunity while ing the risk
Helped, needless to say, by our wide-
ranging collection of financial instruments. Everything from Staircase Caps and Spreadlock Swaps to Compound Options and
Amortising Collars. Amortising Collars. ment strategy to help you achieve your com-
pany's oblectives. Advice based on in depth local market knowledge and specific industry expertise, backed by our global network

Then we design a package of any mix of specifically to meet your needs.

Finally, we put it into action, either gene ating unique market opportunities for you, or The rest, as they say is up exposure. But remember the is up to you. The Chase Manhattan Bank NA money calls


## 

Oh for the joys of the business day-trip to Paris in the Springtime.

You get up before the milkman. Inch your way to the airport. Parking is purgatory.

And 'terminal' well-describes the feeling
of queuing of check-ins, languishing in lounges, and marching for miles.

After which, your aircraft taxies so for for take-off you'd be forgiven for thinking you
were going by coach. But there's a better way. A way that cuts at least an hour off the journey from the middle of London to Paris and back.

It's called London City Airport.
Only 6 miles from Central London, you'll arrive to find low priced, plentiful parking right on the doorstep.

There are no madding crowds to contenc
with, and checking-in takes mere moments.
Here, you can turn up, check-in and board all in 5 minutes lalthough most of our passengers give it a more leisurely 10 ..

Taxiing out takes 2 minutes or less.
Then you're up and away on any of 11 daily flights to Paris.

London City works just as fast when you return. Touch down to taxi rank takes 5 minutes.

LAs dancers of the Moulin Rouge recently demonstrated when they flew through.l

You'll find the airport near the Thames at Newham. To get there, head for the Tower of London and follow the signs.

Try London City for your next trip. Of course, what you do with that extra hour is your business.

[^1]FerrierLallin \& Cie SA
Bank established in 1795 - Geneva
Two centuries of private banking


| Key Data |  |  |  |
| :--- | :---: | :---: | :---: |
| In Sfr. m | $\underline{1987}$ | $\underline{1988}$ | \% Change |
| Net Revenues | 69,1 | 67,3 | -3 |
| Cash Flow | 22,7 | 21,4 | -6 |
| Net Income | 16,0 | 15,4 | -4 |
| Dividends | 6,0 | 6,0 | - |
| Total Assets | 478,0 | 350,0 | -27 |
| Stockholders equity | 78,5 | 87,7 | +12 |
| Staff | 249 | 254 | +2 |

Geneva-Luxemburg-Bahamas Grand Cayman-Hong Kong

15, rue Petiot Case postale CHH211 Genereill rel. $022 / 205222$

| TO Advertise on the |
| :---: |
| ARTS and DVERSIONS |
| pages of the |
| WEEKEND F.T |
| please ring |
| Julla Carrick on O1-873 4664 |
| Alison Nunn on O1-873 4677 |
| or |
| Jane Emma Peerless on |
| O1-873 4064 |

adopted since the market
collapse aimed
ata collapse, aimed atcapita increase our investment in shares This has enabled us - this past year to completely
offset the losses suffered in offset the losses suffered in
Autumn 1987 . At the end of 1988, the entire surm of clients' assets
as well as funds under our management hit new highs Clients' assets increased las year by $24.6 \%$.

Ports set for legal move on strike

|  |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

Employers 'seek cuts in overtime' By John Gapper ABOUT 44 per cent of Britst
compantes are trying redue
the amount of overtime theil


 employers' body of working
Umin im member companien
showed mat only
of manufacturing compan
of compa







arked


Hout Express cal rothestites


The right choice.
ATBT

Thatcher bids for support in Euro-poll Bymanal cana




浬

## , <br> 



## FINANCIAL TIMES ${ }^{145}$ UNIT TRUST YEAR BOOK 1989 -

"Choosing the right unt trust should be morea
matter of Judgenment than huck and the Unint Trust
Year Book providesa useful selectloin tool."

Where unit trusts are concerned, youneed to
 INCOMPARABLE AUTHORITY AND COVERAGE
Completely revised. updated and improved. with

 Association. It provides detailed tiformation on
all the trusts along with analytical tables and all the trusts, along with analytical tables and
rankings and informed editorial Each trust is individually analysed listing:
: group
avalabie schemes
and

avalable schemes
indife assurance
iniks

- fund type and - Investment objective - number of secuvisers
and untholders - minimmum
- charges
whent the pricets
quoted - yeld and portfolo - amms percentage
 SAVES TTME, SPEEDS distributions Cleariy and concisely presented, all data and
 effiort, ${ }^{\text {Saving you hours of valuable tme and }}$
SPECIAL OFFER SAVE S4 ON THE YEA SPECIALOFFER SAVE 24 ON TEE YEAR Naturatly you Ilalso want to Yake sure of your.
Update to the Year Book, published this Auturni. orvaluable companion volume. Priceon purbinicition
or
books

Don't ITsk being ill-informed because you are out-of-date. Order your brand new 1989 Unit
Trust Year Book plus Update today. -



## Architects fear housing policies will lead to slums

Ey Peul Choeserghth, Property Correspondent

 8
 tor not enisuring a stready tise






 Specitically, the RBA wants

Call to improve rights for buyers of goods in bulk Y Robert Rice
His LAW Commission, the for of the bul of lading,

 anterraational commodity








SNP poorly placed for Glasgow win, poll finds by dames Euxton TEIE PTRST Opinion poll to be

 Party is still a long waig ahal
of anchleving tis aim of repeatIng the saccess in of recepeat-
over Labour in Govan least
 nowspaper Scottanity or sor sume
dany shows












## Britain sets out to attract the Japanese

M
 ysas poart ersuade the dapanese hoping Britadn in ever-increasing
 zenom in the process, but perreased seb subtantilally ove
the next tew years, says $M$ Lee. nex
Rels ho
realised
japan Talined more as a rever, may be to the
jeclarease









David Churchill examines why tourist chiefs are travelling far to bring home visitors


Last year a record 15.8 Bm from 6.5 per cent in 1987 to 5.7
$\qquad$
 however, see a more immediate
and sisnificant drawback to
toursism tourism'sifcant drawback to Thstitutevernment last year
inview of how the coarist industry is orgawised, review has and funded. The out there are rears anong tour-
ist bodies that their roles and
functions mict be sigiticantly altered.
The Departmin ment bas suspenented of Emproloy-
system of the which of peverment brean available for
many years to enable to projects to get stanted tourist It is fearet thatred the covern
ment will insist that the main
benefactors of the tour
 promoting responisible both
abroad and corris
cordinating dev opments in the UK.
Whatever the outco
 recess next month - the tour-
Its ind unury kows that in has
sight on its hands to maintinin fight on its hands to maintain
and increase its hase of inter-
national tourism. That will be
 by the European Commission)
登ts under wany and onthery
Europen countrins intensify
their efforts to woo the JapaForeign holiday costs up 9\%, Lloyds Bank says By Raph Atumen, Economices statt








Yesterday, the worid's toughest motor race fell to Mercedes-Benz. Here, if any were needed, is further compelling proof of the leading edge of Mercedes-Benz engineering. its innovation, strength and durability - three traditional Mercedes-Benz qualities so emphatically endorsed by yesterday's result as the company leads the car industry into the "90s.

## UR NEWS

## Permisissicin sourghit to braild secomil Ply

| ANS WILL be announced s week to build a second clear power station at Size, Suffolk. <br> he planning application be made by the Nazional Fer division of the Central ctricity Cenerating Board, ich will run nuclear power England and Wales after the GB is broken up and priva. do on January 11990. complete the so-called "it family of PWRS which the vernment wants to have in tury. <br> with the Government backing nuclear power for those of diversity of supply, son the recorn as sayig |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |


 Construction of the
 It hard thald the public inquiry
It plato for tie slatibn pres.


 new gwide io THE BRITISH Medical ebi "Eood doctior Eyide"
 The guide clains totising list 500
Tbove averae "above averagen Harley Street divetising reeglations, author
 nost part covertly."
The doctors were chosen by an anonymous committee of
senior consulatants and meidal
profescors at
Iondon's
teachng hospitals and postgraduate The book cliaims it wind help
te hundreds of tho
penands on eople who seek specialis
medical trasument eacch year.
But the British Medical
 Association warned there was
trisk of patients izporimg GPs
and
directly to siringecialists.
 what was wrong wilt them
what could run severil bills
by going to the wrove person,"


## Himkley $\mathbb{N}$-plamt thonst to area





Water alialiity drive 'risk ta pirivatised companies'



## Broadcasting ceregulation

 plam Huedinis week



 AIthrrow.
 and

Estate agencies face bleak times

## David Barchard looks at casualties of the property market decine




National Health restructuring

## The ambulance service that answered the call

Alan Pike explains how the Northumbria Ambulance Service has

0rather than andy amburdance a artives to
collect them
 vate operanternergency work to a prif
vantopo a year as is saving around ²50,000 a year as a resurut The Nor-
thumbria manages beive in pursu-
ting financial emciency





 separate
treforms
When



 ne stialus of the haspitals which
Whave exprossed inter sos in sels have exprossed interest in self fyovern-
ment have done ex extremy cen-
tiousty often amui divisions amoni
 about be idea
them borarging status would give
the ability to roise reeadoms. includite
 existing cantraiised NMS structure.







## Missed opportunity <br> David Thomas reports on the limited

 uptake by industry of a graduate/ executive shadowing scheme
 and






 Hawitume wime

## 

## 




\section*{| indu |
| :--- |
| ture |
| for |
| fhis |}


writre
seff
versit
low a
the e
versity
low a
the e
shado
days

Aif
$\substack{\text { pout } \\ \text { opereut } \\ \text { shado }}$
shad




## Solicitors turn up the heat on Bar and judiciary <br> By Robert Rice



Hugher-Castell Lid


TAX LAWYERS

If taxation is your speciality and you can enjoy
City work, the you are very much in demand. Hughes-Castell are beselged by firms of all Mizes to tind them tax lawyersirrom newly
size nem
quatiod looking for further training to senior
 amsised at ane opportunities availab
amafits, conditions and prospects.
Why not contact Hughes-Castell to find out what
positions there is or your.or fust ring us for a positions there is for your.Or just ring us for a
chat about moving some time in the future-confldentiality is guaranteed and there ts
no charge for this service to our candidates:

602 East Town Building, 41 Locknart Rd..,
Hong Kong.Tel: $5-20116$.
Hong Kong. Tli:5-20116.
precision finance
Multi-million pound financings are highly complex, whether they provide general funds to support the growth of our corporate clients, or are linked to specific assets. These may range from an oil field or property development to a fleet of aircraft.

In each transaction, our dients' capital
and commercial requirements mus
 security and repayment terms sought by the lender.

These major agreements must be finely tuned to the specific circumstances. That is our expertise and one of the fields in which our tightly-knit banking team has established its reputation.

Understanding the internationa financing markets, from management buy-outs to swaps and bonds, is key. In helping to create these and other transactions, your ability to understand our clients' business, your negotiating skills and advice will be tested to the full. The results will affect our clients' profitability for years to come.

We are looking for lawyers with the intellectual drive and stamina to make their own contribution to the growth of our practice. Our style is friendly, places great emphasis on team effort and provides the right environment for bright minds to achieve their best. If this approach minds to achieve their best. If this approach to law matches your ambition, take the

HERBERTSMTRHL ${ }^{3}$ Androw Congrove, Monoging Parmer Wating Houss. LONDON - ERUSSELS - HONG KONG - NEW YORK - PARLS

Legal Appointments appear every Monday
$£ 25$ per single Column Centimetre for further information contact 018733000

Elizabeth Rowam Ext 3456
Candida Raymond Ext 3351

## CREATIVE LAWNER C. $£ 42,000$ + BENEFITS

Our Client is one of the U.K.'s largest and most successful international investment management groups. The range of investment products on the market is continually being management groups. The range of investment products on the market is continually being
extended and refined, and our Client prides itself on being a market leader in the field. The team which develops new products continues to expand. A lawyer is sought with at least two years' good corporate experience and the creative and organisational flair to apply his legal skils to investment products from inception to launch. The successful applicant be bas who language and/or culture would be an asset though not essential.
The position commands a top City salary and excellent benefit package including car, mortgage subsidy and pension.
For further information please contact Jonathan Macrae on 01-405 6062 (01-672 8340 evenings and weekends) or write to him at Quarry Dougall Recruitmen\&, 46 Bedford Row, London WCIN 2BL.


## EXPERIENCED

LAWYER

Well versed in English and Continental law French,Italian and working knowledge of German,seeks merative position in Brussels. details, write now to

The Modern Age The Modern Age

Waterfall
Waterfall
House, Ficarage Road,
Raddan, Isle-of-Man

General Insurance Company Assistant Actuary

## AGemuine Career Opportunity










 require good communiceations sktlits
 -pportunitios within the Group The Compaid yffisa salan ssubbeidised mortigage, tully expensed car andizother benolis.

 Ovetion Sikite tis Barn

## Monte Carlo


Legal Counsel


Financial Analysit



## Assistant Treasurer

## 


 Austin Anighit Advertising

Employment Lawyer


On June 21st The. Finametal Times will publish the fist of Newly Qualified Chartard and Incorporated Engifieers For details $\mathrm{c}+\mathrm{tax}$ detisement rates etc.
Please call Pathe Writans on 01-873 3351


INTERNATIONAL TELECOMMUNICATIONS

The Einancial Timed proposes to publish a Survey on the above on 17 JULY 1989

For a full editorial synopsis and advertisement details, please contact: JEREMY M. BAULF
on 01-873 4026 .
or witte to him at:

Number One, Southwark Bodige
Lomdon SEI 9HL.




WALES, MORE HIGHPOINTS THAN THEREST OFTHE U.K. PUT TOGETHER.
$S^{\text {nowdonia needs no introduction. But maybe }}$ you're less faniliar with the high points on the economic scene in Wales, partirylarly when compared with the UK as a whole.

Like the new entrepreneurial cullure evidenced by the accelerating rate of company formations.

And, if the birthrate of new businesses is an indicator of healihy growth, a high survival rate is proof.

This is no accident. The WDA strategy has deliberately focused within Wales on creating the essential elements for a healthy industrial and commerciel economy - self-generated growth, spawned by new enterprises and new investment.

And to add to indigenous investment, Wales has not been without success in attracting inzoard investment - in fact about 20\% of the UK total - from hi-tech, blue chip companies like Ford, Bosch and Sony.

And it is new investment that stimulates rising manufacturing output in Wales. Whilst just as critical to profitability and prosperity, are the new highs in productivity.

Which in turn is evidence of another vital Telephone Anna Prokic on (0222) 222666, ingredient, the quality of the work force in Wales. or wurite to: The Welsh Development Agency, Pearl

So, whilst you feast your eyes on the scenery read the signs. They point to growing strength, emerging potential, a land of opportunity.

Wales; it's the place of the 'gos. And your business can benefil from it.

Talk to us now in confidence about how to succeed in Weles. House, Greyfriars Rd, Find Cardiff CF1 3 .XX.
we mean business in wales

## NOW $10 \%$ THINNER.



Thanks to a cunning new design, Britain's phone books are now $10 \%$ thinner

That's quite a saving in paper when you realise that 24 million phone books are produced every year (together they weigh more than the aircraft carrier Ark Royal).

In fact, it's a saving worth over $£ 1,000,000$. Thanks to these cuts, thousands of paper-making trees will now escape the chop

Their new design has earned Colin Banks and John Miles the Green Product Award, one of four Better Environment Awards for Industry.

Shell is happy to sponsor these awards. You see, we're keen to encourage others to consider how their activities affect the environment.

Every design, manufacturing or management idea which benefits the environment stands a chance of winning one of these coveted awards.

More importantly, by making next year's pile of entries thicker, you can be sure you're giving the environment a better chance of winning.


## ARCHITECTURE

## Save the City from demolition

Colin Amery is shocked by Mr Ridley's decision about the Mappin and Webb site

Just So


## A Midsummer Night's Dream






| as any by Trm Rice or Ritchard stilgoe. <br> Kate Youmg's musical direc tlon depends on a synthesizer vvices, a sacrilege in such intimate circumstances. The cast Charies. Millham's bombastic thino to Simon Bowman's cool moon-walking kanga and ting girafte. <br> Michael Coveney |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

Michael Coveney

## 

Parts
 condactod to Ampmin jor Partis











## The Lamentations of Thel



## Joshua Bell




June 9-15
parformung Hayd's C Coatiom





FINANCLALTMES
HEREFORD \& WORCESTER

The Financial Times proposes to publish a Survey on the

## 14th July, 1989

For a full editorial synopsis and advertisement details, please contact:

## Anthony G. Hayes

on 0214540922
or write to him at:

| Ceorge Hoase, Gearge Road Edebostor, Bärwinghan B15 1PG |
| :---: |
| FINANCLALTMMES |

FINANCIAL TIMES NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: O1-873 3000 Telox 922186 Fax: O7-407 5700 Monday June 121989

## The refugee dilemma

1


## A dirigiste

## beer policy

LORD YOUNG, the UK Trade
Sencetary must shorty docide
whether to accest, the Monopo
 I. In March the commission g consumer choice and
saremy unreasonable prlces,
specially for lager. The reme es sought ware the tonghest
the history of Brlitish compe
ation lamp
 anies would have to divest
nemselves or tho
heir pubs. It also reco on




## Regional brewers

 The aim wre to shift the bat he proposals, arguing thee
would cause a further deterio
cation in their
 ought to allay fears, stressing
tit the Goverment had no
wish to
undernine the samel
rewers. Certain measures such as the requirement that
conants be able to choose a
cuest beer and the abolitlon of product the on wine and non-
alooholict dinks, woutd apply
onty to the big national brew-
The commission's package is
trastic. But the eviderce for hardly overwhelming. There rucerer 200 ind ependent pro-
with six
companies ecounting for 75 per cent of on is not excessive by the
tandards of other domestic hen contrasted whith monop Beer prices have risen in real not unusual in a service



David Buchan examines the difficulties of trying to forge a single labour market in the European Community
Storm cloud

##  <br> 

## Intelligence

## links

Raymond Seltz leave







 of greenery",
When hearned in 1984
to be number twio in the
Embassy - the man who does


 good for the US.
Selt the late 1970s," says Seltz, there was an extreme
relictunce onthe part of the
Uk Government to get Invoved ament
involven even fareas
inodesia

 Rast of Suez - as Mris
Twatacher sent them to the Guli
two years zgo.
 term "special relationship".
But there is something he
argues, based on the security

 muct as Reagan ded? but
about the new element of
Anglo- CS cooperation

| OBSERVER |  |
| :---: | :---: |
|  | 易雷 |
|  |  |
| citamen |  |
|  |  |
|  |  |
|  |  |
| , | Crick |
|  |  |
|  |  |
|  | mamber |
|  |  |
|  | \% |
|  | der |
|  |  |
| memesimemit | ${ }^{\text {min }}$ |
|  |  |
|  | \% |
|  |  |




## MICROGNOSIS IS SPREADING ALL OVER!

Today, more than 12,000 traders from New York to Tokyo are using Micrognosis systems to get a competitive edge in the world's financial markets. And that number is growing every day. (Our sales have more than quadrupled since 1985.)
If you're planning a new floor, maybe you should find outsunhy so many leading companies think Micrognosis can make a healthy difference in their operations.
Londom: 01-528-8282
Zurictr 01-242-14-50
New Yorkc 212-514-8640
Tokyo: 3-982-9094

David Marsh and David Goodhart on West German-Soviet joint ventures Training the new Soviet man


|  |
| :---: |

## US versus

 India By Martin Wolf|  |  |
| :---: | :---: |
| tty pass when those who | agreement with dipan trayy to the non-discrimin |
| ding system find they must | principle of the Gatt. When |
| a country as p | this proved insufficient, the US |
| ist as India agrinst the US. | pushed for the estabishrment |
| so it must be after India's | special |
| ant "naming," along with | nge |
| Japan and Brazil, as an "unfair | endured in tnereasingly |
|  | restrictive form ever since. |
|  | he indian minister's com- |
|  |  |
|  |  |
|  |  |
|  |  |
| so-calied super 301 |  |
| Last years trade act. |  |
|  | Gatt |
|  |  |
|  |  |
| siminicant | Some Americans assert that, |
| tence. The complaint appears |  |
|  |  |
|  |  |
|  |  |
| tions on the access of forrien | Ba |
| ce |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  | respectively. The US has |
| None the less, Mrs Carla | higher taritrs than the EC for |
|  |  |
|  |  |
|  |  |
|  |  |
| note) lor oppering the markets | (excluding internal trade). |
| ers |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  | assaut on one is an assault on |
|  |  |
|  |  |
|  |  |
| Trade Organisation (TTO). But | - |
| 隹 US Congress that |  |
|  |  |
| milarly, there are vigo |  |
|  | to act ilegally. |
|  | The childish American tan- |
|  |  |
|  |  |
|  |  |
| policies, a waiver |  |
|  |  |
|  |  |
|  |  |
|  |  |
| 13505. So the US negot | rebound on the US itselli |

## LETTERS

The cap size can be decided



Industrial gases in Europe


 have abused their dominant
market poisitions." hhis is
quite incorrect, and your

Pay at the top



Cold comfort


Getting around London






7 Out Of 10 Toshiba Copier Owhers Call For A Second Toshiba*.


SMAMFT.We created the RD-8510.from our proven tèchinolcigy for today's competitivive wortd. It's high perfoimance extras delivering the flexibility and produetivity to race ahead of the compelition. Thisis why they ask for a Toshiba
Thaswac: Quaite clearty, enhancecd produc-

presentation documents, sales reports or a one-off quality copy. This is also why they ask for a Toshiba
SIRALLEE Because it's a Toshiba the BD-s510 offers trouble-free, easy operation at the touch of a bution The relibbility of straight paper feed path and clam-shell housing for easy maintenance. All backed by proven performance and custome service. And customers who keep asking for service. And cust
another Toshiba.

## TOSHIBA

[^2]Bill Street the caridis for Tomincs Mir preril isse
 medit ardr reciviaies was







 ssure of ought an asset-backed
Citiband launched ithed its jirst

issues.
Citizank has by far the larg
tatount of credit card deebt st amount of credit card debt

 delines on banks has been
 cceptance Corp which first
ought attenion to he tech.
que actordirg to Mr Walid Finis ix manying irsorio
 thasect and sully thein yide capial is tred tor other benamidictarizienind io

 Stres iovitad bin Fist


 The invitument of banks
ithe baior bion
hind the increased
itomi. Mr Chamman believes credit
cardibacked iss ues are already
celaively
himh Bment curve. with sophistica-
on achervid quicky beaus
of the ability yo borrow tech. Citibank has already been Noverber. it has launched a structure which prowides for
natikyariy payments and prin.
cipal paid back in a lump sum ${ }^{3}$ This strucure bas met tre mendous success, according to
Mir
Miluiam thean, vie prosi-
dent at citibank,


 bank Charmah has some other ideas ior variations on
thn stivarie of deats in the the
asset-backed market. The coat loans whicich tend to be
 ars. be chopped of at stix
maich point the
manning ereivables are
keve by a finance Srr Chan Eare maturition Techniquess apari. Mir bank believe the main thrust extend the bise of now hestors tably, be more issuers con 35
ther money centre banss recoenise the adva
their balance sheet.

COREACHEV BEGINS FOUR-DAY VISIT TO WEST GERMANY Boming Moscow try to ease barriers By David Karsh in Bonn
 Big cuits im Soviet bureaucracy plamned


|  |  |
| :---: | :---: |
| By David Fishlock in London |  |
|  |  |
| sortium, is | cantrifuge ed |
|  | reture of pub |
|  |  |
| ing the worri's biggest nuclea | Fraels and the |
| The investment has been | Uranit consor |
|  | many, whose shareholders are |
| 䢒 | , |
|  |  |
| ${ }^{2}$ | Shel |
| Oran | US compani |
|  |  |
|  | US $\quad$ uclear law The project |
| Tee | ars announced at the weekend |
| port. Louisiana, is scheduled | by Louisiana Energy Services, |
| for full operation in 1996. At | a |
| ${ }_{81}$ |  |
| deat | (1) |
| e JS | Power and Looisiana Power |
| for | and Light together with |
| Urenco was set up by the | group Fluor-Daniel. |

Paris sigms \$2.7bua arms deal wit Sy Paul Deras in Paris

 ters and Mistral surace to-2
misise manuzatured by te
Matrod defence and electronic groub
Trat
Presi
the
betrie
 expo
Sun
che
othe
 $\frac{\text { by direct Saudi Arabian crude show today. }}{\text { MORED }}$



Lawson and Thatcher disagree over EMS By falph Ausins


|  |  |  |
| :---: | :---: | :---: |
| A disagreennent |  |  |
| It is nothing new for the stock market and industry to dis-agree on brand values. but last Week's purchase by NSN of |  |  |
|  |  |  |
|  | cac Een |  |
|  |  |  |
| The stock market would regard a price of 27 times earnings |  |  |
|  |  |  |
| steep for a pharmaceutical glamour stock, let alone a humble provider of cream |  |  |
|  |  |  |
| crackers and potato crisps |  |  |
|  |  |  |
|  not close the gap. It is hard to escape the conclusion that |  |  |
|  |  |  |
|  |  |  |
| stock market they are also overvalned by industry. |  |  |
| To an extent, the indastry case is defensible By compan. son with a decade ago, brand |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
| value. Perhaps, too, if a bramo is inherently worth $x$ to the business, it may be worth |  |  |
| plus 25 per cent to deny it to a competitor: though whether the health of an industry in the |  |  |
|  |  |  |
|  |  |  |
| long rum is another matter There is also the risk that the food business, like severa |  |  |
| the food business, fike several other industries at present, is suffering from collective hyste |  |  |
|  |  |  |
| ria over vanisnicug oppart ind is particularly datt inties. the case of RJR Nabisco, which |  |  |
|  |  |  |
|  |  |  |
| is a vast conglomerates being decade of existence. The really brave counter-cyclical com |  |  |
|  |  |  |
| pany would stand back and let the hysteria ran its course: |  |  |
| though only the bigoest can be sure that they would not them selves be snapped up at silly prices in the meantime. |  |  |
|  |  |  |
|  |  |  |
| All this is having a knock-on effect on the stock market |  |  |
|  |  |  |
| Corp price owed much to the extraordinary 35 zimes earn- |  |  |
|  |  |  |
| ling for Thme, and the jump in BATs price owed something to |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
| conglomerate looks feasible after all The logic in these par but in ganeral, if the astute |  |  |
|  |  |  |
|  |  |  |
| bry companies whtch might be bid for he should also belooking to sell companies looking to sel compwinch might be bidders. |  |  |
|  |  |  |
|  |  |  |
| Paris Bourse |  |  |
| The battle for preeminence among Continental European |  |  |
|  |  |  |
| bourses will never be fought and won on the basis of growtht $n$ the local index alowe. But th the local index alose. But |  |  |
|  |  |  |
| for those who wish to packaye the attractions of Paris in this |  |  |

## To become No. 1

 where we come from you have to be good at International Trade Finance.Unike most banks, helping importers and exporters has pad to be a core activity of HongkongBank from the start Within months of the Bank's formation we opened our Ondon branch. More than 120 years on we have over 1,300 branches in 50 countries. This means we can handle moss transactions "in house" rather than having to rely on As a customer of the<br>As a customer of the Bank you can benefit from Hexagon (HongkongBank's Global Electronic Financial Services system) which, amongst other facilities, enables you to raise Letters of Credit and monitor your accounts you to raise Letters of Credit and monitor your accounts a our branches, worldwide, via your own PC. Whanches, worldwide, via your own C. Whethe your require tradionane tinancervices or perhap an innovative "off balance sheee" or merchandisperhaps an innovative "off balance sheet" or merchannois ing solution, HongkongBank will deliver a package tailored to fif your precise requirements.<br>If you are can established comppany, seeking to build upon a record of succes, and would like of find out more call Ken Howell or Doursas

## HongkongBank <br> The Hongtong and Shangtani Banking C



economic co-operation and
domestic compromise. Black-white power sharing through negotiation moves onto the political agenda, writes Anthony Robinson

## Slow motion revolution

## 



$\qquad$



## 


"Don't you Often find
International Banking Services Shocking?"

"No...I'm with Nedbank."

## DEVELOPMENTS IN THE SOUTH AFRICAN ECONOMY

## DR GERHARD DE KOCK GOvemor of SA Reserve Bark



 2pre cent in 1897 , and by mort than 3 per cern io io 1888 . The grown




More recenty, however, there have been incressing signs thay the



 Bank, thenefors, progressively tieghened ise monetary policy throanb
 vigurrand died
Excessive ficreases in ppending, together widh be decino in the gol provide the main explanations for a weakering of the verall bechanict
 precening yerr, and dis was sipplementod by net cepinil ounhows not
 and USSZ,7 billion at the end of March 889.



 vir ceptin in the firs quarter of 1889 .
Ageinst this background he Reserve Bank decans it imperative
 wrill as to fint minimise and then reverse the cunrent accelecration of the rate of inflaxion. The presest ressricitive monetary policy in also ortign uracte crofitis instead of switching ondomextic sources of finance. is aschincterm that the stablisation messarres sow in phoce will cusure




The country has beenlet wink io option but op transfomm he tradition-
al deficit on is balance of padments on current accoumt itso a large Capinal outfows
The exrranto which dhe Sourh Aficane connorry succeeded in bring
 conseculvive yeara from 1988501988 Substantial fruther sumpluses are appcted for 1989 and 1990
Moreover. during the four years 1985 to 1988 Sourh African banks.
 of exports of good and services during chis period. Of his anoums peouride remmining gmoum or US sins billion irchubed dee repyymens
 Agginst this bacclyround Sauth Aftica's ratio of foreign imeress pay-



 coumries deteriorumed from am average of 27 percemit in 1984 to an essimatid 305 per cemt in 1988 .
Wheen he debirsand dxill wasimposed in the begiming of September

 Swiss franco ver the interveing y yars, and sinces some ef os ourh Afri-
 in no way detracs from the fac that sourt Affical' formien debt posi-

 begin with, and is by dow clearly "underborrowed".
II goes without syying thay this procsss of balance of payments ad-


 $\underset{\text { These }}{ }$
These costs were not incurred in vin. The balance of paymenus and



SOUTH AFPRCAN RESERVE BANE
PO BOX 427

P.W. Botha's departure breaks the political logjam, writes Anthony Robinson

## Change of guard in Pretoria




 global business is to move to Transkei.

##  



 Why? The People.



 The Infrastructure.
 Africa's fastest growing economy. 马ुए

Phanccal incortives make Transkel one of the most
astradtive investmert dimates in the world. $\pm$ Compmensadion (in retoctit - conpenssation fir relocoction experses of both - asof hiborir requilimentiged on cament $\star$ generouis loans and cost



The Opportunities for Foreign Investors. As a foreggin investor you can imest in Transkei in the more fianorrable conmerdin rad rate



## INTERVIEW: F.W. DE KLERK <br> Brave words from an untried leader



THE ECONOMY

## Engineering a soft landing

|  | Compoction of abis of shere. |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | entupiter |  | 1985 | 1989 | 1887 |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  | ${ }_{88}^{1.8}$ | ${ }_{8.6}$ | 8.5 | 15 |
|  |  |  |  |  |  |  |
|  | ther <br> Loas imputed financial |  |  |  |  |  |
|  | zorvicos charres |  |  |  |  |  |
| ungustainable $\begin{aligned} & \text { for } \\ & \text { sadded } \\ & \text { with } \\ & \text { a bux }\end{aligned}$ |  |  | - 850 | ${ }_{129}^{84.4}$ |  |  |
|  |  | - 24.25 |  |  |  |  |
|  |  |  |  |  |  |  |
|  | (ioctar oc |  |  | 100.0 | Pram |  |
| diffecult | Greative debt remscheduling |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  | Atrica has ensured that all its creditors have cperiofintug |  |  |  |
|  |  |  | loans" on their books <br> "We've gained a lot of credit |  |  |  |
|  |  | when the curreat agreement | mo the financial community |  |  |  |
|  |  | enals, and another $\$ 300 \mathrm{~cm}$ | Eor thals - bant row we would ilise some of this credit in haxrd |  |  |  |
|  | three-year debt re-schedating apreement rams oxut next 7 me | converted into financial rand for investment throagh |  |  |  |  |
|  |  | debtequity swap | linking before the next deets |  |  |  |
|  | compared whth sifum troxem | ${ }^{\text {a }}$ As for comivertthle de |  |  |  |  |
|  |  |  | an extension of the existing |  |  |  |
|  |  |  |  |  |  |  |
|  |  | dollar deprecclation on debl, | anical analyrik. But |  |  |  |
|  |  | denominated in porturs |  |  |  |  |
|  |  | tranes, Deatsche Emarks an | lot oper the lask tew |  |  |  |
|  |  | fin rollin |  |  |  |  |
|  |  |  |  |  |  |  |
| Devedopment Corporation |  |  | ksed to reduechig truports |  |  |  |
|  |  | $\begin{aligned} & \text { an loans anil byopit to the teanms } \\ & \text { of the re-sehedafing South } \end{aligned}$ |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  | new markets, and willingness to enter tnto barter deals and | record profits and the strong |  |  |  |
|  |  |  |  |  |  |  |
|  | Questonabe poitital | countertrade - is begining to show mit in higher non-gold | burg Stock Exchange prior to |  |  |  |
|  |  | exports lt mgrency has been | same time. parts of the public sector. spoured on byi pure |  |  |  |
|  | the | decime in the :gold price and |  |  |  |  |
|  |  | the question-mark that this | shown impressive eficiency gains - especislly Eskom, the |  |  |  |
|  |  | ginal gold mines. |  |  |  |  |
|  |  | Indications are that the pri- | electricity corporation, and Iscor, the iron and steel corpo- |  |  |  |
|  | cooperation opened up by the Angolan peace process and forthcoming Narnibian indopeandence. <br> Meanwhile, the adiustment for :new enport prodncts and | vate sector, through rationalis ation, reorganisation amd the bought assets of dilsinyesting forelgn compandes, has become more efficjent, more export aware and more proftitable. The proof can be seen in | reguration and the aboili- |  |  |  |
| a ${ }^{\text {a comman thread }}$ at frustratit |  |  | tion of the previous legal restraints on black eatrepra |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  | a vibrant parallel economy whlch has param new bope: to Conttrued on |  |  |  |
|  |  |  |  |  |  |  |

# Negotiation Based On Pragmatism Is The Cornerstone Of South African Political Agenda 

Mr NEIL VAN HEERDEN, Director-General of the Department of Foreign Affairs talks to JOHN SPIRA about recent developments in Southern Africa.



Mr Neil van Heerden


Tve taken what many regard as an inororidinate ly Long ime to reach the stage they have at
present. Evern now, problems continue to bring finality of the whole process into question.
Shouldn 't the process have been wrapped up

Van Heerden: The whole regional problem sonth-western Africa is an extremely complex one. For a free and fair election in Namibia, one
needs to eliminate ehtinimidatory effect of a
strong Cuban presence norit of the border in Angola.
To apprecinte one aspect of this complexity, con-
sider the number of different parties concerned
 ties, SWAPO, the MPLA, Cuba, UNTA, the
United States, the USSR and South Africa. It is an issue which has bsen dragging on ever since the Second World War. United Nations Securr
ty Council Resohution 435 took some time to negotiate - and even that was passed a decacte
By contrast, the firss exploratory session in the
current roumd of independence talks leading to the Tripartite Agreement signed on Decembe 22 lasty year, began in Lordon as recentilyas Ma 2 one considers what has been achieved since that first meeting, it represents a breaking of the
sound barrier in terms of the normal timeframe for diplomatic negotiations.
Spira: For the presents, the Namibian indepen-
dence peace process appears to be on track Do dence peace process appeeras so be on r rack Do
you envisage $\begin{aligned} & \text { nuy further disnuptions }\end{aligned}$ such as You envisage any firther disnytions-such as
SWAPO srecent violation of the accord - to tha process between now and the schecculed Novern ber elections?
Vari Heerden: The calendar is tied to the im-
plementation of Resolution 435 and we would be most unhappy if anything shoold happent of the April I SWAPO invasion, that coneld be
 be impossible to convince the non-SWAPO sup
porters in Namibia, as well as the broad public porters in Namibia, as well as the broad public
in Sounh Africa, that SWAPO is a viable partner in the peace process.
We were able to convince the broad pubbic that
the breach occasioned by the SWAPO invasion the breach occasioned by the SWAPO invasio we could do that a second time. I wouldn't tik or
Spira: South Africa 's pivoral role in the negoti-
aitions has accorded the country a high intema zional profile. Has Sourh Africa emerged
favourath from such expowe? Van Heerden: The high profive is a spinoff of Van Heerden: The high profie is a spinofo
the intense imerest on te pariof the imeernational
community in a resolution to this regional community in a resolution to this regiona
problem. Given the rraditional criticismof Sourt Africa by muven of traditional crinticisomomsumity
 impact of any particular action upon Sourh Afri ca 's international standing.
Ithas also given South Africa an extra incentive
for negotiating responsibly and complying fulfor negotiating responsibly and complying fulment in international percepprions of South AfriSpira: Has zhat improvement contribute
zowards heading off further anti-South African sancaions action which hcoming
Van Heerden: Our participation in the Namibian negotiations saw South Africa acting im aseri-
ous, responsible and construcive manner. Thi was contrary to the way many have perceived South Africa up to now. There is seen to have
been a subtle shift in altiuude that has softenoed foreign antag ouism. But that's taken place only to a certain extent and in certain quarters. It has also, to a degree, had the effect of blumt-
ing the sanctions impetus. Yet the extent of that ing the sanctions impetus. Yet me extant of that that the futility and irresponsibility of sanctions
las become more manifest to many who were
he idea
Spira: Flas progress sowards Namibion indepenAfrica and its neighbours in southem Africa Van Heerden: Last year the State President Ivory Coast. This does not happen as a matter
of course. II addition, informal ties with South Africa's seighbours have generally improved over the past year in all soris of ways. The ex-
tent to which the peace alks contribured to the improvement is difficult to gange bur there ca
be no doubt that they were a factor. Spira: That mary very well be true. But South Spira: That may very well be true. Bua Sounh
Africas aparhe ed policy is bound orontinue
souring its relationship with its black neigh souring its relarionshtp with its black neigh-
bours. How does the Namibian peace plan hetp bours. How does the Namibian
towards solving this dilemma?
Van Heerden: In essence, Ibelieve the Namib-
ian peace initiative should be seen $\mathbf{a}$ far broader ian peace minitiative should be seen in a far broader context. One should see it as as expanding peace
accord which is spreading not onl across
sourthern Africa but into Sourth Africa. A A Sonth arcorta
southera Africa but inimo Sount Africa. A Sonth
African government which had previously been African government which had previousy beew
regarded as rather difficult to talk is is now demonstrating that it is not only willing but also
 The Namibian initiative has had a profound imhave a heightened belief in accieving solution by constructive negociation as a result of what
has tappened in Namibia. Consider that 18 months ago one could not have envisaged hav
ing made such dramatic progress in Namibia ing made such dramatic progress in Namibia.
The mind boggles at the Houmpor what can be
achieved inside South Africa in the next 18 achieved
monhs.
Already an increasing namber of Sount African and ane saying thar the contional debate. They're sayping: "Why should of my artimde? Let me rahere justs sit down and Simifica Significantly, all his has come at a time when
internationally there is a greater preparedness internationaly there is a greater preparedh
to talk, Olasnost being just ope example.
Spira: Sourh Africa 's relartionships with Mozam-
bigue appear to have improved. Do you see a
Van Heerden: Yes. And now chat we have the
Namibian/Angolan semtlement underway, wetu be worring very hard on a formula for greater
coeristence with Mceambigue.
There are many compelling reasons for doing so. Moramaique ia siivarated right on orir door-
step. Accordingly, we must doour level best to step. Accorcingly, we mnst do cour level best 10
forge a workable relationship with them. We believe that the very wide ideological diffier-
ences between the two coumtries have been narrowed in the sense ethat there it greatera accep. ancighbours.
The Mozambicans themselves have adopted more flexible approach - in particular in rela tionto free enterprise. Alarge number of Sout
Affican firms find that conditions are now mor conducive to their presenceitiere - just one arcea
that offers enkanced possibilities of finding a formula for co-existrnce.
Other examples. Maputo is a natural port for the indusstrial heartland of Sounth Africa. Also. there tions. Last year, malaria was becoming endemtions. Last year, malaria was becoming endera
ic Mozamique. We have a real interest in prevertiong that from happening again. Internationally, South Affica has been harshly
criticised for what has been perceived as offer ing assistance to Renamo. It would bencefit our image grearly abroad if we can dispel that ghost No support will be given to Renamo. We must
demonstrate that to the goveroment in Maputo demonstrate that to the 8
If you look at the broad spectrum of southern
Africa, you havea setlementin the west and the
a different and more positive perspective. Such a process will not only be of benefin to Sounh will now take regon, bore pocausitive view of our part of the world. If we make a mess things in sourthern Africa, the world will turn
sack on all of us, because cour destinies art ted togecher.
he image which southern Africa had some he only growth industry - was bad for all of s. If we can get back $k$ o a situation of normality formula to live together in peace and itical justice, to toget our in peonocme and wiinh po exploit our internal markets and produce goods for export, then you are beginning to atside world.
This is South Africa's primary foreign policy
Spira: Is South hfrica still genaing large num Van Heerden: Yes, toongh the numbers are spinoff of thè Ēirmoil inside Mozambique another reason why Mozambique is a prionit for us. If the turrmois stops; if an accommoda
toin is found between Renamo and Frelimo, the
violecce will stop and the refigees will siop. violence will stop and the refligees will stop. We have taken the view that it would grearly engovernment in Maputo could find ways and me ans of reconcliling themselves with Renamo. But
hey must want to do it. Our capacity to bring they about is, regrettably, limited.
Spira: Have the Namibian negotianions coloured Sourh Affica 'slonger elm relationships with the United States, Cuba, the Soviet Union and An Van Heerren: The negotiations have certainly
attered the nature of Sourt Africa's immediate atecered he nature of South Africa's immediai
relations with the ofther partion invoived.After relations with the other parties invoived.After
all, they have had to engage us in negotiations, withthe result dhat we have had to encoumter one
another get to know one another and grapple
with one another's (often differing) points of view.
In suchciricumstances, altered relationships are ineviatble. We have been to their capitals and to amd reported on their countries and dheir jour-
palists hovedone the same in Sounh Affica. This alists have done the same in Sourh Affica. Th is bound to improve understanding - irrespec respective coumbries. This has al
Nevertheless, there remain fundamental difficulwill tell to what extent these will obstruct an ongoing improvement in these relations. Onething is, however, clear, Sourt Africa must sphere, while atthe same time concennrating o pira: Should SWIPD win the election in Spira: Should SWAPO win the election in
Namibia, do you feel South Africa security
would be jeopardised? Whar defence measures would be jeopardised? Whar defen
are envisaged in such an event?
Van Heerden: I don't believe Saut Atric's basic securvity: will be joopardised. Ulimately, whecher or not thans security will be nemaitively
affected will depend on the atitude of Namibia's
new government - whichever party wins the election - towards Southt Africa. An unreasona
by bostil awtinde bly bostile atiiude would regrettably oblige us to take the necessary counter-measures. What
these would be would depend on the

Spira: Namibla has long been dependent on south Africn for its economic wellleeing. How will the zeritory's
dence is attained?
Ven Heerden: To a large extent, chis will de-
pend on the government which comes to power
in an independern Namibia. If the policy is one
of peacefiul co-operation with its neighbours especially South Africa - as well as one of remponsibic evovernment refiecting genuine Ca, which has a large stake in the poacefful co axistence of the region.
Western governments have also indicated that
they would be keen to ensure that as much dethey would be keen to ensure that as much de-
velopment takes place in the territory in these
circumstances velopmentrinces.
However, if the path chosen by the Namibian hovernment is aggressive, Conntroutarionalis and achieve the regional and international co ut even then, it would be difien for South. But even then, it would be difficult for South
Africa toturn its back on Namibia. A strong umAifica to turn itxs back on Namibia. A strong unm-
bependerce exiss and it will remain after in dependence. There arreechnict ties and an involve-
ment which goes back more than a cennury. It ment which goes back more than a cenary. It
is certainly nox im our interesss to have an im-
poverished Namibia on our doorstep. poverished Namibia on our doorstep.
The relationship will gobeyond trade. We shar
a customs union and a transportation and coma coustoms umion and a transportation and com-
munications nefwork - links which cannot be
severcd overnight severed overnight.
Sptra: How will Namibian independence impact
on the South African economy? Surely South Areac' 's reduced leve of fon financial suppor and presence there will provide the South African presence there will provide the Sowth African
economy with a significant shor in the arm? Van Heerden: An independent Namibia will Seneffrt Sourt Africa in both a political and eco
nomic sense. Hopefully, Namibia will be able to antract international, investment, leading 0
greater economic upliftment of the whole greater economic upli
southern African area.
The many scarce resources which South Africa of its obligations in Namibia will in future oper Spire: Areinemisul
 country? What has Soumh Africe beer doing to amelioraxte is effects? Do vou see those pressures
easing up or intensifying in the years ahead? Van Heerden: Sanctions are clearly disruptive to all involved. They are harming the country

- but in a way quite different from that intended by the protagonists. They bring about hard ship - for example, unemployment - for the
very poople whose culse the sinctioneersperss very people
to expouse.
Because sanctions are seen as a pumitive meas-
Because sanctions are seen as a punitive meas-
ure, hhey tend topolarise
obstrinion and in in obstract peaceful avenues for resolving
problems.
South Africa has been forced to explore new cessfui. In many fields we shall never retum to covers all areas of sanctions, including technology, trade and capital sanctions.
To the extent that sanctions have been applied
in the cultural and sporting arenas, sanctions are harmful insofar as they feed the isolationist tendency in South Africa, which is already inher
ent by virtue of its geographical situation. ent by virue of is geographical sinuation. spirit of our time, this should come as no surprise to those who wish to isolate ns. Much more of the family of nations than by casting it ourt. Important, too, is the fact that the resources employed inc cunnering the harnfuil effececs of sancions could be far more productively spent in
resolving the social, ceonomic and political problems of South Africa.
Spira: Have the Americans changed their atti trude fowards sanctions? Van Heerden: Opinion-makers here are bedin
ning toquestion the wisdom or sanctions and ning to question the wiscomor sanctions and dib cans from the opportunity of influencing the

South African scenc. In the end, the Americans ill boast t big brave monument toall the sanc-
 Spira: The South African Chamber of Mines re. e vast majority of blacks in South Africa ar in the United Stares?
an Heerden: Many $\dagger$ But it doessnt"t alter the fact that the survey conmined some pointed statisticics. It was a wide sam-
ple: the matrix used was a standard, accepted method of pollingsed it was a stane bayara, acceceptised American polster and the majority of thos oolled were members of trade unions. So I'v on contaififd in the research will be noted in Spira: Sourt Africa has long been providing os-
sistance in various forms- transpor. technolis neighbours. Is such assisisance continuing? sit as a higher or reduced level than formerly? How does it interface with hhe Souther African
Development Co-ordination Conference Developmen
(SADCC)?
an Heerden: Sourh African assistance to it neieghbours coninues to grow. This is not en-
tirely alruistic. After all, South Africa wants to demmonstrate the benefits of conssuccive relation ships beeween southerra African states - thata al ne countries in the region can benefit by build eoples' standards of living.
The SADCC is designed to seek independence jes encourage self-reliance and economic ad vancement. its activities are to be welcomed. There is no conradiction berween these activi-
ties of the SADCC and the ongoing Sourh Afri-
can assistance programme to African states. ties of the SADCC aad me to Anfican states.
can assisance programe to
Spira: Is Mrs Thutcher likely 10 visit South AfriSpira: IS Mrs Thatcher
ca in the near furure?
Van Heerden: II's for Mrs Thatcher to decide
when she will visit us. She would, of course, be ome. because she has shown consider able understanding and interest in our part of the
world. Given the very substantial historical and cultural ties berween the two countries. it's per
fectly understandable that she should ar some feccly understandable that she should a some
time in the future wish to visit South Africa. It's also relevant that Mrs Thatcher has taken a very strong and amply motivated stand against
sanctions. I believe she is greaty respected for sanations. Delieve she is greatly respected for
inat stand - not only in South A frica but even
by those who disagree with her. by those who disagree with her
Spira: To sum up, how do vou see South Africa
evolving in the next decade or so. Van Heerden: Imagine trying to have that ques-
tion about SWA/Namibia as litule as two years ago!
Ifone lo
If one looks back as the immediate past in Sourh moving the coontry towards a race-free society. Laws involving race and sexual resaricons,
trade unions, sporn, taxation. political paries trade unions, sporr, taxation, political parties,
immigration, identity documents, hotels. restaurants. cinemas. theatres, freedom of
movement (to name but a few) have been movernent
scrapped.
This formal dismantiling of de apartheid edifice has been accompanied by alk kinds of changes
in the day-to-day ives of ordinary South Afriin the day-to-day ives of ordinary South Arri-
cans. It is a trend that must and will continue. There are two contrasting views of our fiture

- the one apocalyptic, destructive, revolutionary and based on violence; the other optimistic.
constructive, evolutionary and basced constructiv.
negotiation.
Despite the sanctioneers and pro-isolationists
whose actions seek to push us inio the former whose actions seek to push us inito the former
camp, I have no doubt hat the trend away from camp, have no doubt hat the rend away from
ideology will continue. Negotiation based on pragmatism will predominate. This will enable
South Africa to evolve further into a prosperSounh Africa to evoive further into a prosper
ous, free and just sociery for all. It won'the easy
but it's certainly wort win but it's certainly worth working for.

For further information about South Africa write to the South African Embassy, Trafalgar Square, London
WC2N 5DP or Department of Foreign Affairs, Republic of South Africa, Private Bag XI52, PRETORIA from Foreign Affairs, Republic of South Africa, Privaie
whom copies of this interview can be obtained.

FOREIGN AFFAIRS: Patti Waldmeir on Pretoria's changed image

## Superpowers' new attitudes help to generate flexibility

| THERE IS no shortage of Thatcher in South African government circles at the moment Mr F.W. de Klerk's first forreign trip as National Party chief should include a vistt to Pretoria's favourite westem leader in London <br> Again and again, ministers single out Mrs Thatcher for her opposition to sanctions and structive" ${ }^{\text {" }}$ attitude to South Africa's problems. They msist that Mrs Thatcher's support reform in South Africa than the sanctions imposed by many <br>  draw, those with a bistorical interest in the region, like Britain play a greater role, says Mr Kent Durr, the mivister with responsibility for sanctions. <br> it is precisely this shift in suputhern Africa - reflecting new warmer relations between the superpowers themselves, Soviet Union's assessment of its interests in the area which has cheared greater lin lios been seen for many years. the conclusion that they have the concu very little from their involvement in Africa, and cerfict in Africa," says Mr Pik Botha, Sonth Africa's outspoken. Afrairs. Fe predicts that this change of attitude will put pressure on the African National Congress (ANC), which receives signiigant milo Moscow. Mr Botha has had ample lime to form a judgment about <br> The rhetoric of the front-line states on sanctions appears to have aftered recently <br> his Sovet comaterparts during protracted negotiations to protracted negotiations sin bia Contacts continue, via the Joint Monitoring Commission set up by South Africa, the Soviet Union, US, Cuba and Aian independence process Now that a Namibia setteUnion is understood to be keen to get Pretoria to the negornal problems. According to a tial South African Institute of Race Relations, wher to elucidate the new Soviet pollcy in the region "the goal of current Soviet policy is to end apartheid, rather than capitalism, and to do it if at all possible by The report concludes that erations, which are driving |
| :---: |

NAMIBIA: Elections in November look likely
The fraught path to true independence



SNSOL
Hetping to fuel the inagination
of South Afican arists


| Which it appears to be entoying |
| :--- |
| wholeheartedly. Depplete its |

 Organisation guerrillas in
norther Nambibia in Apri.
Pretoria continues to hole the Pretoria continues to hold the
maral hing ground over the
Nambia issue. It also points to

 speech by President Renneth
Kaunda
spoke of coapheraition which be between









 passports oper the past yean
Mr
received in Conco hand bee


 perdoed, when Pretoria has bee
stressing its improved rela The soviets have have galned ittie from involvement in Africa ${ }^{3}$
 or government US and
 vecord of 1984 , And thongi
Sount Africhighigha vari
Sous diplomatic inithit
 swana, and the Haghandis elee
trictty sche scheme in Lesotho, for

Sounth Aftican economany are sila
nificant
The rhetaric of the frontiline states oun sanctions does appee
to have altered in recent months, reflectitige a pragmatic
askessment or ther deperd ence
on the Republic - at the same time as the im
out of the thens
for sanctoon

## Engineering a soft economic landing

## Continued from page

 black a atithondes, both to senc-
tions and
the reative merits of pociailism ${ }^{\circ}$ versus treenter
prise
The mapialimen mall constraints on The malm constraints on
grouth remain sovernment
mability to cirrb
go spemdint


 economic growth Resent exta
vimou haz shown that anyta
ter growth sucks thit mporits



 denominated in Deutsche
Markks, swiss frames and ster-
ling whirch have all apprect-
ated against the dollar.












Anthony hotetmon



Ken
$\qquad$
Anpon cisem nise
and an







pray
crat
prart
part
end






#### Abstract








con
manuraciured

## Jim Jones on a financial sector looking for fresh pastures Playing with new rules



JOHANNESBURG STOCK EXCHANGE

## Market feels the heat

|  |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |


smi Mosimers

 at investiment is the was an Many economists, both ment, wonld agree. With Dr
 ons and disisingestment are By diftconit to jadge By 1987, a lange number of lions on exports of high tech. and on selecteted mpoots such oohi, uranimn, agricaltural outh Africa has shown. great

 Not. surprisingly, goverr-
ment offcials decline to dis.
 er cent of export earnings




Emotion hits the economy


## F <br> $$
0
$$



## GENCOR - REAL GROWTH!

Gencor is a diversified corporation with investments in major South African gold mines, mining finance and investment, pulp and paper, base metals, platinum, coal and industry. On 31 August 1988 the undertying net assot value attributable to the permanent capital holders amounted to R8 043 million. The principal capital holder is Federale Mynbou Beperk.

The total real return to
shareholders for the period from the beginning of 1986 to August 1988 was 9.9 percent per annum compared to 4.2 percent per annum real retum offered by the Johannesburg Stock Exchange Mining House Index.

Gencor's aim is real growth in every sense: in its retum to shareholders; its service to customers and suppliers; its identity of interests with employees; and its commitment to the communities within which it operates.

Gencor's mission is to statt or acquire major business ventures and to accelerate the development of its existing businesses.

Gencor encourages the creation and developiment of independent, entrepreneurial and participative managements to whom it delegates responsibility for their share of the Gencor mission.

Gencor
Gencor

FARMING: in the wake of seven lean years..

## Plenty after the drought

Electrical energy is the common factor that binds us in our quest for a better quality of life for all our peoples. By concentrating on the positives, on common development factors, we are building bridges for tomorrow. I believe that electricity could be a catalyst not only for illustrating the interdependence of all Southern African states, but also for stimulating a new development in our subcontinent. Dr. John Maree, Chairman, Eskom Electricity Council.


ESKOM
 Dr. John Maree, Chairman,

MANUFACTURING: Jim Jones on the quest for self-sufficiency

## Business draws confidence from the strength of its balance-sheet





Anthony Robinson on Pretoria's drive to privatise
Freeing up Afrikaner socialism

 itrie manero thitice man



 centrat buiriess
 hemselves are pinning tree
mendors hopes on the $\begin{aligned} & \text { titatity } \\ & \text { of this informal sector of of the }\end{aligned}$ Sonth African economy. Infor-
mai business activity is viewed

 maange through conomi
mowards that end, central
Tusiness districts have been
 restrictions on townshmip busi:
nesses have been lifted and
 has been partially deregulated
 mal sector is acknowienged
be inpossible. Brt the tempta
ion to have a guess is strone and government as weil as
nutuber of leadige economiss
have provided their 0 own best enve provided their own best
entimates. The overvments
Central titistical Service naid recerneses that the informal activity Africa's nct, while some economist 40 per cant Vosloo, managing evelopment. Corporatio Sgure milght be 10 per trent Birt he meresses that CDPFP cen
figes rest are not the only measure believes the informal secto
might employ
20
per cent of might employ 20 per cent of
the economicaly active poper
lation, and that tax revenues may be understated by a stag


## BLACK BUSINESSES

Hustling for economic empowerment

noted abilt thambld hax

## cave




## TOURISM

## Blue skies, Braaivleis, big game and lots of space

嘼

SOUTH AFRICA 8

Anthony Robinson looks at economic development in the homelands

## Building blocks of apartheid




Sun City, Bophuthatswana: casino archipelago

| AEPY FACTS |  | total population: |
| :---: | :---: | :---: |
|  |  | Average of |
|  |  | income comatries: <br> 1985 <br> $55 \%$ |
| 3.0 |  | 1955 $49 \%$ |
| President |  | Life expectancy at birtr: |
|  |  |  |
| Birth rate: |  | Average of apper middle |
|  |  | income countries: |
| Labour force as ${ }^{1955} 40$ of |  | Real Gap growth: |
|  |  | 32\%; |
|  |  | 1987 2.6\%; |
| Urban popa | lation as \% of. | 1977-88 annual average $2.1 \%$ |
| CDPP per capita, 1987 |  |  |
| At cuirent exchange rates and pricas |  |  |
| Japa | \% |  |
| us | E | \$18,338 |
| w.Gemany | Exaxx |  |
| staly | [5x |  |
| uk | C | 面 \$ 11.765 |
| Greece |  |  |
| Portugas |  |  |
| South Aftrea | [1388\% $\$ 2.508$ |  |




|  |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |




 thher mines.
Even tiny Qwa, has its
own legisative assembly,
sports stadium shopping cenown legidaive assembile,
sports staidun shopping cen-
tres and administative oflices
ther
 cies.

 atracts gamblers and weeken.






\begin{abstract}




## Wilkinson Sword's chance to find lasting happiness

Christopher Parkes looks at the prospects of the razor business that is once more about to change ownership


Market shares in razors, blades
and disposables 1987
Launch of a competing product.
About the same time. Wilhin About the same time, Willin
son failed to take seriousiv
potential danger from the dithoo potenital danger rrom the dispoci-
able razor introucedrob Bic.
which has wept the world and in which has swept the world and io
the $J$ Onow accouns for
cent of the market by value.
 of arms-lensth stalemate wid wian
Fhikrisson standina
third in many markets behin





 posables.
This is not the ideal envir
ment for any neweomer,
a chatrit a characteristic of consumer mar
kets that big spenidg by the
leader tends to expaand the whol smaller players.
Aphere fare other atration
the odr hiccu
 basic market is unusurully stable
since it in a charcterstic of the
human race that the mature males among its numbers. will
continue for the foreseable


## Compromises that hinder US policy making

By Anthony Harris in Washington

| 何 |  |  |
| :---: | :---: | :---: |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |

## Economics Notebook <br>  <br>  <br> to haze fevitients hay appear        Sritinin in mainland Europe     mowerer, Profesor Suaty ceonomitic alesosor Ala  ${ }_{8}$

## Delors under the microscope





## AB Betula

has acquired an interestin

## AFISA

Administración Financierae Inmobiliaria, S.A.

## Prudential-Bache Capital Funding

UK COMPANY NEWS

## Gold Fields pref scheme in doubt



## Offer of shares raises $£ 15 \mathrm{~m}$ to

 form Jersey Phoenix

 and
 betited tat andicion










## Corton rights to fund Lyon bid








Coats Viyella buys German zip maker







## US MONEY AND CREDT

## Special factors trigger surges




Yields likely to hold above $10 \%$



## BNZ given NZ\$200m interim aid

By Our Weillington Correspondent


## Global share issue for Pirelli

## By Katharine Canpleell



Swiss Bank moves bond arms

## Ey Katharine Campbell

## SWISS BANK Corporation, Frankfurt subsidiary (for ing hevela, both in sales and whick is in the process of D-Markas and in Amsterdam



the impenting share issue



 latest accorurts
Since hee los announcement
thine he bee

 He said US consultant, Boozz
Hilent and Eanilton, which
anonth scouring the his yern, had, recommende
hisen laryer provisions


Travelling on Business in the Netherlands?
Enjoy reading your complimentary copy of the Financial Times when you're staying in
at the Ascot Hotel, American Hotel, Apollo Hotel, Barbizon Centre, Barbizon Palace, Doelen Crest Hotel, Grand Hotel Krasnapolsky, Garden Hotel, Hitton Hotel, Marriott Hotel. Schiphol Hilton Hotel,
Sonesta Hotel, Victoria Hotel Sonesta Hotel, Victoria Hotel

FINANLALTMMES

Travelling by air on business with Iberia? Enjoy reading your complimentary copy of the Financial TTmes when you are minancinimes

## 12 issues free when you first subscribe to the Financial Times

When you take out your first subscription to the FT, we'll send you 12 issues free. For further information and details Wiff Briussel Ginancial Times (E D-6000 Frankfurt am Main 1 Test ( 069 ) 75989-101


Please send me details about Financial Times subscriptions
Name
Title
Address

TeL
FINANGAMMMES

## Crédit National

## CREDIT NATIONAL AND EUROPE

Using its experience in corporate finance in France, in recent years, CREDIT NATIONAL has developed this activity on a European scale.
Working with partners in the EEC (in particular European Investment Bank and the club of institutions of the EUROPEAN COMMUNITY specialisingin long-term credit) and drawing upon the creative expertise of its employees, CREDIT NATIONAL offers financial engineering for highly sophisticated projects.
One of the very first to borrow in ECU and with mainly ECU denominated loans, CREDIT NATIONAL has been a key promoter of this currency which it has offered to companies for several years now. In 1988 its ECU loans amounted to 358 million.

ACESA Autopistas
ARIANESPACE andmespace CMB PACKAGING ENB EURO DISNEYLAND S.N.C. elrotunnel 9 FERRUZZII / $/$ Grupo ferumai GPA/ATR GPR HIDROEELECTRICA inmarsat MaC CaIN MCain
PUBUIC POWER
CORPORATION
SOMMER ALLIBERT intandaiona T.A.P. EPpotavan






FT UNIT TRUST INFORMATION SERVICE















为
 stiner unt semar uim















OTHER OFFSHORE FUNDS


## LONDON SHARE SERVICE

| LONDON SHARE SERVICE |  |
| :---: | :---: |
|  |  |






LONDON SHARE SERVICE 5.


## CURR

CURRENCIES AND MONEY REVIEW
A testing time for sterling



MONEY MARKETS
Livithe chance of
lower US rates
US INTEREST, rates are D-Mark are not regarded as a
 seaction to US data released on
Hiday A Aurater point reduc
fon in the Federal Reserve's vemight target rate to torrver
 Tor a fforber reduction in IS
rates. However. a 0.9 per cent

rise in Mav producer prices.
celeased on Priayy has tended change atititudes.
Despict
the proximity Deend, investors w we ke the ikely to be upward pressure


 Liate of ictoria, ibstrulial JAPANESE YEN 20,000,GEG,0GO
GUARANTEED TTEPPED UP COUPON NOTES DUE 1991
 The Treasurer of the State of Victoria mathor notice is himehy piven that that Rundiaons of the Notas
 mis and Conditionsy) is $\mathrm{S} 1312125 \%$ per annum


The Long-Term Agent Bank
Tit Bank of Japan, Limited Tokyo







| FT-ACTUARIES WORLD |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Jointly compiled by The Financial Times Limited, Goldman, Sachs \& Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries |  |  |  |  |  |  |  |  |  |  |  |  |
|  | midar Jine 91980 |  |  |  |  |  | trunscay dune ${ }^{\text {a }}$ 19e9 |  |  | Doular midex |  |  |
| Figures in parantheras per grouping | $\begin{gathered} \text { Usiluar } \\ \text { ponder } \\ \text { inder } \end{gathered}$ | P change cer |  | $\begin{aligned} & \text { Local } \\ & \text { Currency } \\ & \text { index } \end{aligned}$ |  | $\text { cooss } \begin{aligned} & \text { yived } \end{aligned}$ |  | $\begin{gathered} \text { Ppund } \\ \text { Sturing } \\ \text { trifor } \end{gathered}$ | $\begin{gathered} \text { Loresl } \\ \text { Currancy } \\ \text { inder } \end{gathered}$ | $\xrightarrow{1989}$ | ¢ | $\left(3090 x_{x}\right)$ |
| Australia (186). | ${ }^{130} 889$ |  | 124.80 | 116.70 |  | . | . 16 | 124 | 116.85 | ${ }^{15.12}$ | ${ }^{25298}$ | ${ }_{87}^{1469}$ |
|  |  |  | ${ }_{\text {121.11 }}^{114}$ |  | +6.0 | 4.16 |  |  |  | ${ }^{124} \mathbf{1 2 7} 18$ |  | 124.68 |
| Canada (124).... |  |  | ${ }^{135} 10$ | ${ }^{1239.07}$ | + | -3.32 | 181.81 | ${ }_{171.3}^{13,6}$ | . 46 | ${ }^{191} 18.818$ |  |  |
| Finlmad (za). |  |  | 135.76 | ${ }^{132} 388$ | +759 | - | ${ }^{143.38}$ | ${ }^{135.70}$ | ${ }^{1332.28}$ | 15915 | 125 |  |
|  |  |  |  |  |  | ${ }_{2}^{3.01}$ | 119 |  |  | ${ }^{122.79}$ | ${ }^{12} 2.55$ | 10 |
| Kompl |  |  | 80.7 |  |  |  | , |  |  | ${ }^{140} 5.38$ |  |  |
| 9\% |  |  | ${ }^{122751}$ | 141 |  |  | 1350.77 | 12 |  |  | ${ }_{71.67}$ | 71.32 |
| (4055 |  |  | 184 | 159 |  | 0.50 | 176. | 18 |  | 200.11 | ${ }^{172732}$ |  |
| ysia |  |  | ${ }^{1687}$ | ${ }_{6188.28}^{182.27}$ |  | ${ }_{0.81}^{2.31}$ | ${ }^{1726}$ | 16 |  |  |  |  |
| and (4e) |  |  | 11 |  | +5.3 | 6.19 |  |  |  |  | ${ }^{110.23}$ |  |
| (z6) | 153.19 | 225 | ${ }_{145245}$ | ${ }_{\text {137.49 }}^{168}$ | + +3.3 | 2.01 | 17 | 16 | ${ }^{186}$ | ${ }^{1981.38}$ | ${ }^{124.57}$ |  |
| Atrica (50) |  |  | 132 | ${ }^{128}$ |  | 4.17 |  |  |  | 17 | ${ }^{11535}$ |  |
| ${ }^{\text {a }}$ (35) |  | - |  |  | ++12.0 <br> +11. <br> 1 | ${ }_{2}^{2150}$ | ${ }_{75} 5$ |  | ¢0. |  |  |  |
| Swilieriland (5i) | - 75.388 | - $\begin{array}{r}\text { - } 3.5 \\ +1.2\end{array}$ | 171 | $\xrightarrow{81.32}$ | +19\% |  | ${ }^{\text {is }}$ |  | -13178 | 153.33 | ${ }_{1}^{13+53}$ |  |
| 1005? |  |  |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{1558.18}$ |  | ${ }^{1450.45}$ | $\begin{array}{r} 149 . \\ \hline 15 . \\ \hline 15 . \end{array}$ |  | $\begin{aligned} & 1.97 \\ & 0.717 \\ & 120 \end{aligned}$ |  |  |  | 1 |  |  |
| - Pasilic (168) | ${ }^{1363.99}$ | + +17.4 | ${ }_{12708}^{120.15}$ | ${ }_{132.65}^{13.36}$ | +17.5 | ${ }^{3.63}$ | ${ }^{133} 13.75$ | ${ }_{128.93}^{14.70}$ | ${ }^{13923}$ | ${ }_{132}^{1362}$ |  |  |
| (69) | ${ }^{100.409}$ | $-1.8$ | ${ }^{9.85 .738}$ | ${ }^{1054.90}$ |  | 2.95 | ${ }^{1913.15}$ |  |  | ${ }^{1357.65}$ | 1811.38 |  |
| Worligex US ${ }^{\text {S }} 1887$ | ${ }^{1464.76}$ | 0.8 | 139.98 | ${ }_{\text {li38.88 }}^{138}$ | + +8.2 | 2.07 | ${ }_{142}$ | 134.4 | 37,48 |  |  |  |
|  | ${ }^{120.98}$ | +9.9 | 134.42 | ${ }_{12547}^{137.02}$ | +1.1 $+15:$ +1 | 226 | ${ }_{1}^{142420}$ | 1 | +37.00 | - 4 S6.65 | $\xrightarrow{138.52}$ | 11126 |
| The World Index ( 24351. .- | 140.97 | +0.9 | 134.41 | 136.05 | +11.1 | 227 | 142.39 | 134.20 | 136.94 | 14.51 | 138.83 | 13215 |

## 




CROSSWORD


| i Two men needing a sponsor (6) <br> 4 Aim for a goal (6) |  |
| :---: | :---: |
|  |  |
|  |  |
| 4 Aing for a goal ( $\sigma$ ) <br> 8 Girl employees get stick for splinuing ( 7 ) |  |
|  |  |
| 9 Shrou featuring underworld |  |
| Giving orders for spect |  |
| ${ }_{12}^{13}$ Trakes |  |
|  |  |
| 3 Fabulous bird looking back at soldier's dog (5) |  |
|  |  |
| ${ }^{16}$ Poerry painter (8) ${ }^{\text {abut one }}$ Italian |  |
|  |  |
|  |  |
| at one time (4) | ? |
| 21 Where many girls don't mind being taken before the match ( $2,3,5$ ) |  |
|  |  |
| 25 Playwright good at casting? <br> (6) |  |
|  |  |
|  |  |
|  |  |

WORLD STOCK MARKETS


4 pm prices June 8


##  




Why senior managers
do not take IT seriously
 Andin
 respond. Thase who took the
plunge before their support
pystems were reaty found heir soan loses rising. innovator
The original
pushed aheead, however, deterpushed ahead, hotever deter-
mined to kepp the initative.
Eventually customers were

 approved before returning to
the showrommit been reached?
Hot tha limit that People are predictable and the bank learned to
antinipate when a pood cus.
tomer would need a change of tomer would need a change of
cari Ten they sent them inso-
licited cheques with an invitatuico tod dequesest with an invita-
neash if they the loan When your bark approves
your loan before you request tit
point out mons of Penssylvania University, service cannot be any
faster and newavenues for
competition have to be
䍜driven competitive applicay tinuing to doerived adanantage
from them requires constant improvement
it also helps It also helps to explain a phe
nonoenon at the hearto or many
poople's concern over the fiture of British business. why
impormatiton technology. appar-
enty entry the most powerfu force available today, is still a a
no-so area for most senior
namager
An
Amost. $t$ two decades after
Intel changed the world with the imvention of the micropro-
cessor, Mr Jon
director General of the Conded. director general of the Conied.
eration of Rritish Industry, siil
has to complain that uniless hirms start to plan a compre-
hensive intormation technol
ogy strategy for ties single European market. they will be
More than mere technophobia
The fact that so few have
started such preparations is more than mere technophobia
It is harat to noid tho ponclur
sion that. no matter how great silh e lip service maid to tor, neost
senior managers remain deeply sceptical of the promised
advantages of investment in advantage.
Prof wome justinctiction.
Proms himself says Prof Clemons himselif says
insupporable expectation or or
the competitive beneitit of or were raised among data
cessing professionas.
The business schowl acade The bussiness school academ-
ist furtherore. have bone
through several sets of hypoth-

 necessity when rese dificule if not
showes
imposible impossible, to identity any
comyny which had beld its
lead over aperiod of time. Now Prof Clemons - whoce
reseanch is foccused on the is developing the idean of sus.
tainable on-operative advan.
taze between companles can cut che necressury systepmes. An example is the way the UR banks bave
got ogether to find the devel.
opment ind implementation of a national elecrionic cashless for will continue to compete mon payment trane a com
and ticarance sertce and cicarance service. is rezarded as competitive edide
technology these days - value added networks or electronic maidi, Tore example - is no more
thain the essentiar teclinologi-
cal inifastructure of tomorrow's business worlid
Best by tar to join hands to
share the cests and headaches share the cests and headaches
of implementing thease basic
systems. Prof Clemuns argues. leaving Givm free to compete
by developigs theri individual
strectus - which he puints strengthe - minieb, he points
out itre a company's reai com-
petitive assets. Alan Cane


## THE MONDAY INTERVIEW Steering amid shoals of race and party Anthony Robinson talks to F.W. de Klerk, leader

 of South Africa's ruling National Party

## 



## dockers priority <br> Time to give the





[^0]:    TOLLFREE: UK HOSOO) 2822-245. GERMANY O130-2332. USA ( 800 ) 545-4000.

[^1]:    FOR RESERVATIONS TO PARIS, AMSTERDAM AND BRUSSELS CALL LONDON CITY AIRWAYS/SABENA OI-511 4200, BRYMON AIRWAYS/AIR FRANCE OI-476 5000. FLIGHTINFORMATION: OI-474 5555.

[^2]:    

